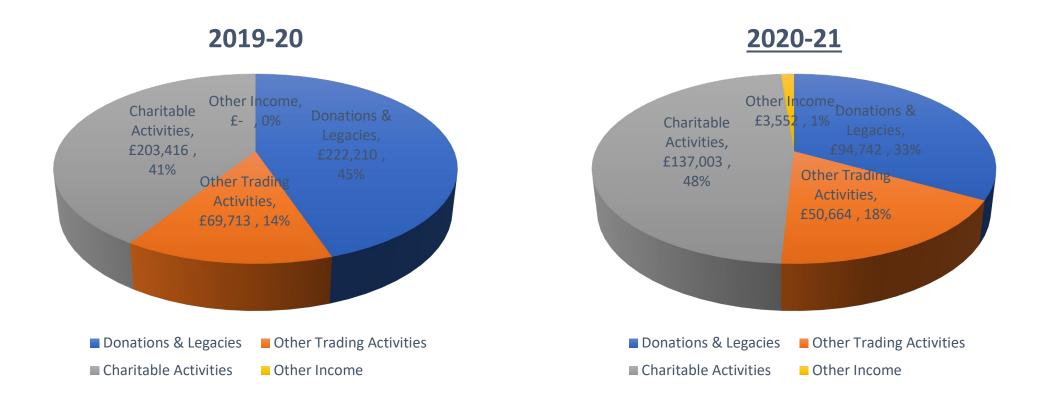
# Mount Hawke Youth & Community Group

Annual Accounts Summary for the period 1<sup>st</sup> August 2020 to 31st July 2021



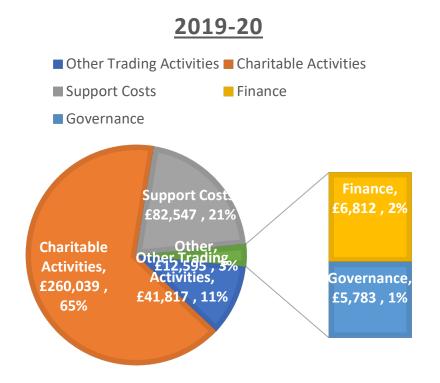
### INCOME COMPARISON

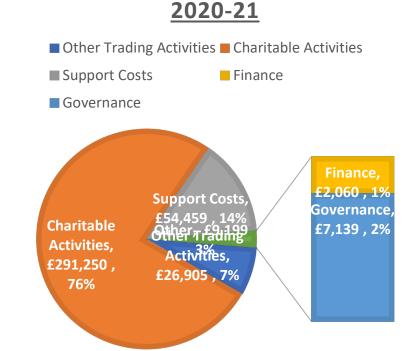


# Income Variance Analysis

| Income                     | 2019-20  | 2020-21  | Variance   | Reason  |
|----------------------------|----------|----------|------------|---|
| Grants                     | £220,040 | £93,204  | (£126,836) | One-off RPA grant                                       |
| Café Sales                 | £60,890  | £38,269  | (£22,621)  | Covid lockdowns impact, offset by reduced cost of sales |
| Feed-in Tariff             | £15      | £4,607   | £4,592     | Intermittent claims                                     |
| Subscriptions & Membership | £161,917 | £127,293 | (£34,624)  | Covid lockdowns impact                                  |
| Other: room hire etc.      | £39,928  | £7,808   | (£32,120)  | Covid lockdowns impact                                  |

### EXPENDITURE COMPARISON





# Expenditure Variance Analysis

| Expenditure           | 2019-20 | 2020-21 | Variance  | Reason  |
|-----------------------|---------|---------|-----------|---|
| Cost of sales         | £43,356 | £27,038 | (£16,318) | Covid lockdowns impact; offsets reduced sales   |
| Repairs & Maintenance | £19,771 | £42,396 | £22,625   | Health & Safety improvements: new emergency lighting system; electrical survey, rewire and upgrade; site and accessibility improvements; fire exit upgrades; new fire alarm system; and plumbing upgrades |
| Irrecoverable VAT     | £39,871 | £13,282 | (£26,589) | VAT is not recoverable on Trading activities (non-charitable); the reduction is commensurate with reduced cost of sales   |

## Financial Health Indicators

| Indicator                        | 2019-20  | 2020-21  | Variance   | Reason  |
|----------------------------------|----------|----------|------------|---|
| Total Income                     | £495,339 | £285,961 | (£209,378) | Partly due to RPA grant but overall trading and charitable activities income down by £85k                     |
| Total Expenditure                | £396,998 | £381,813 | (£15,185)  | Expenditure decreased but does include investment in H & S upgrades   |
| Cash at bank and in hand         | £95,181  | £60,646  | (£34,535)  | Levels have decreased in line with income and additional investment, but overall healthy cash balance         |
| Reserves / Net<br>Current Assets | £98,411  | £49,353  | (£49,058)  | See Liquidity Ratio   |
| Liquidity Ratio                  | 13:1     | 3.3:1    | (9.7:1)    | Ideal ratio is 2:1, so 3.3:1 is a positive FHI - cash levels were higher, and creditors were lower in 2019-20 |